



MASS NOW AND NEXT STEPS

ONE SEA ASSOCIATION – Industry Panel on MASS

IMO 110th Session of the Maritime Safety Committee

After session event 05:40 – 06:25 PM

23 June 2025





Panelists



MARKUS LAURINEN
Kongsberg Maritime



KONGSBERG



Pieter-Jan Note
MAHI



BEN ZHANG
Marautech



ROY FUNCK
ABB Marine & Ports





Remote Operations Centre ROC



Markus Laurinen

**Growth & Solution Director -
Remote & Autonomous
Kongsberg Maritime**



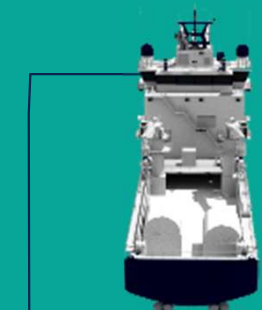
Image generated with AI



Remote & Autonomous business vision

Shaping the Maritime Industry

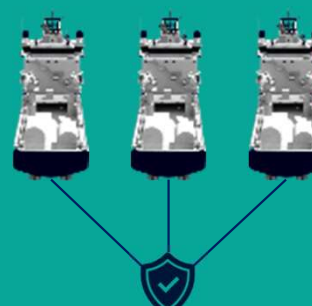
Conventional
ship operation



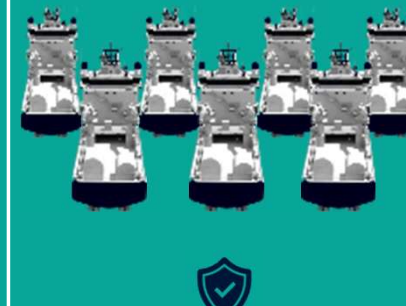
ROWS
Single vessel operation



ROWS
Multi-vessel operation



ROC
Fleet operation





The Solution Context

Remote & Autonomous operations



KONGSBERG



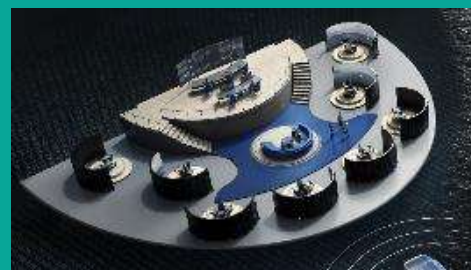
VESSEL SYSTEMS (Incl. PORT SYSTEMS)

Enabling remote & autonomous operations with key digital orchestrators and well proven products.



CONNECTIVITY SYSTEM

Enabling secure and safe connection between the ROC and fleet of vessels.



REMOTE OPERATIONS CENTRE

Enabling remote & autonomous operations of vessels and other floating assets in a safe, efficient and secure manner.



ROC OPERATOR

Providing required infrastructure and procedures for remote & autonomous operations.



Remote & Autonomous

High-level topology



CYBERSECURITY

VESSEL



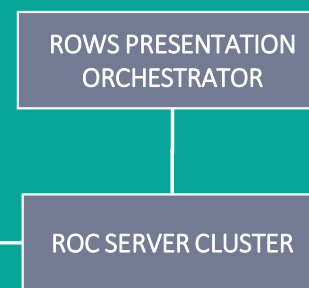
CONNECTIVITY



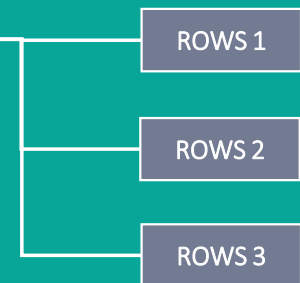
ROC



ROC BACK-END



ROC FRONT-END





Remote Operations Centre

Main building blocks

ROWS / FRONT – END (n pcs)



BACK – END (1-2 pcs)



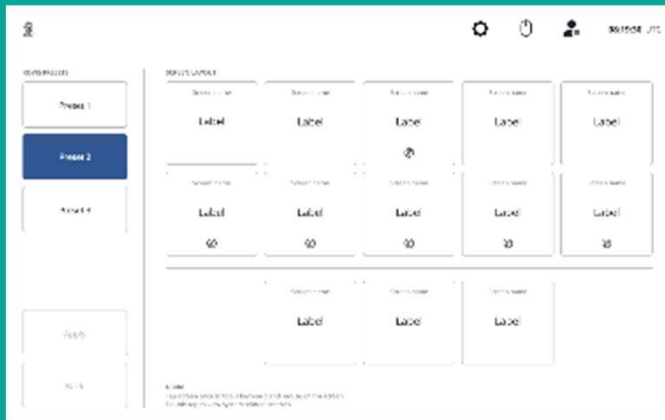
INFRASTRUCTURE

Built in customer premises according to ROC facility and infrastructure requirements & recommendation

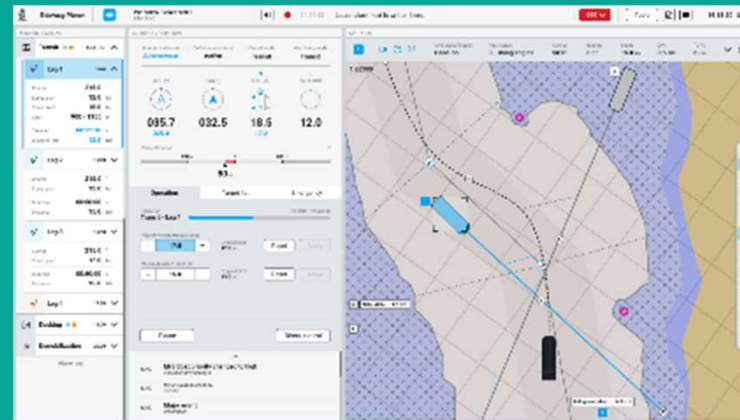


Purpose build systems for ROC operations to reduce cognitive load

ROC applications



Control panel



Autonomy UI - Navigation



Autonomy UI - Widgetboard



Stepwise approach with increments

ROADMAP to Remote & Autonomous operations



Chief engineer to shore



Deck officer to shore



Master to shore

Automation monitoring
from ROC

Automation Control
from ROC

Navigation monitoring
from ROC

Navigation control
from ROC

Increment A

Increment B



Remote Operations Centre

Ongoing Public Customer Projects

YARA BIRKELAND

Autonomous zero emission
short sea container vessel



ASKO AUTOBARGE

Autonomous fully electric
barges for trailer transports



REACH SUBSEA

Unmanned Surface Vessels
for ROV operations



TRAFIKVERKET

Fully electric, remotely
operated roadferries



MASSTERLY



Remote Operation Center for
Yara, Asko and Reach operations
Horten (NOR)



TRAFIKVERKET

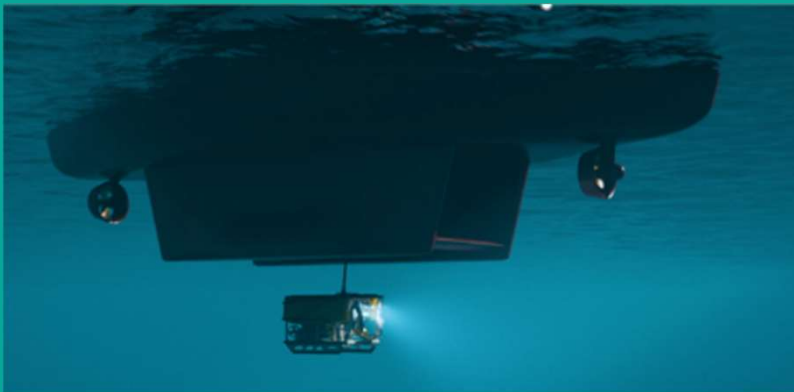


Remote Operation Center
for road ferries
Stockholm (SWE)



USV for ROV operation

- Built without a bridge, operating without crew onboard
- Fully controlled from Remote Operations Centre (ROV from different location)
- Stepwise introducing of autonomous control
- Compact, efficient and eco-friendly



See Statement of Proprietary Information

MASS enables breakthrough concepts to address maritime sustainability



SHIP
OF THE
YEAR
BY EXPERTS



Stepwise approach

- Initial operation - ROC onboard assisting vessel
- Next step – shore-based ROC operation





**MASS is the way
- not the target**

Target is to make maritime:

- **More sustainable**
- **Safer**
- **More competitive**

Better fit for future!





Remote & Autonomous Operations

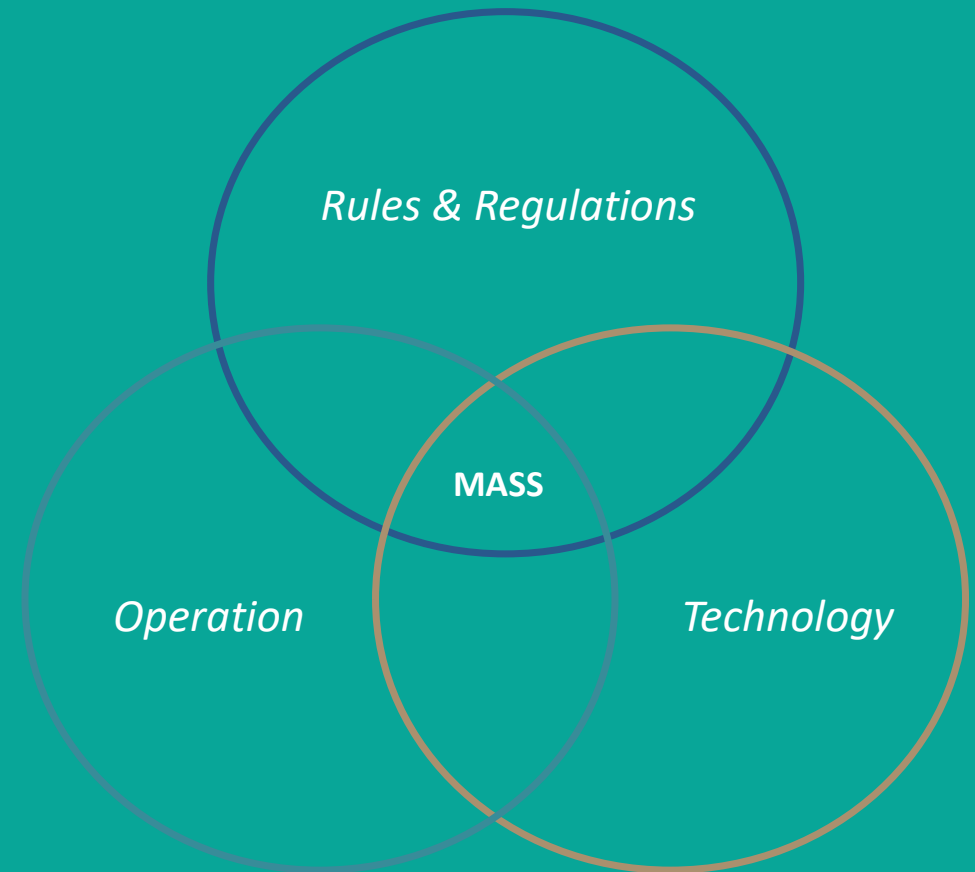
Collaboration is the key

MASS is the way to make the needed impact for maritime

...but we need strong collaboration !

1# MASS adaptation speed – To stay relevant

2# Optimum mandatory regulation – Role of Experience
Building Phase





Cybersecurity in the context of autonomous ships



Pieter-Jan Note

Co-Founder & CEO

**MAHI - Maritime Autonomous
Systems**



Image generated with AI



*Maritime IIoT security stands today
where Industrial IIoT was in 2010*

”



Cybersecurity in context of autonomous ships

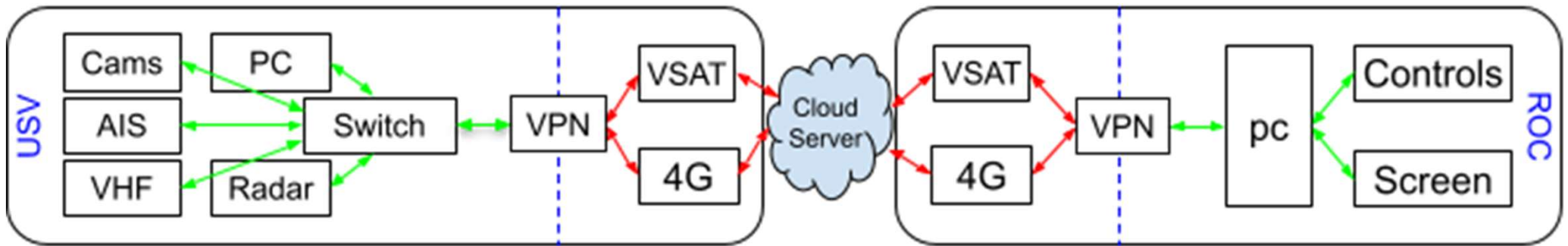
Ships' systems are increasingly connected to the internet:

- For remote operation and autonomous ships
- For remote monitoring and fuel optimization
- General trend towards 'connected everything'

Breaches of such networks can result in serious impact on operations and safety:

- Espionage, denial of service, spoof navigation sensor data, ...
- In addition, for uncrewed vessels, potential to take over of the control & catastrophic consequences

Expanding systems broaden the attack surface





Threats & impact

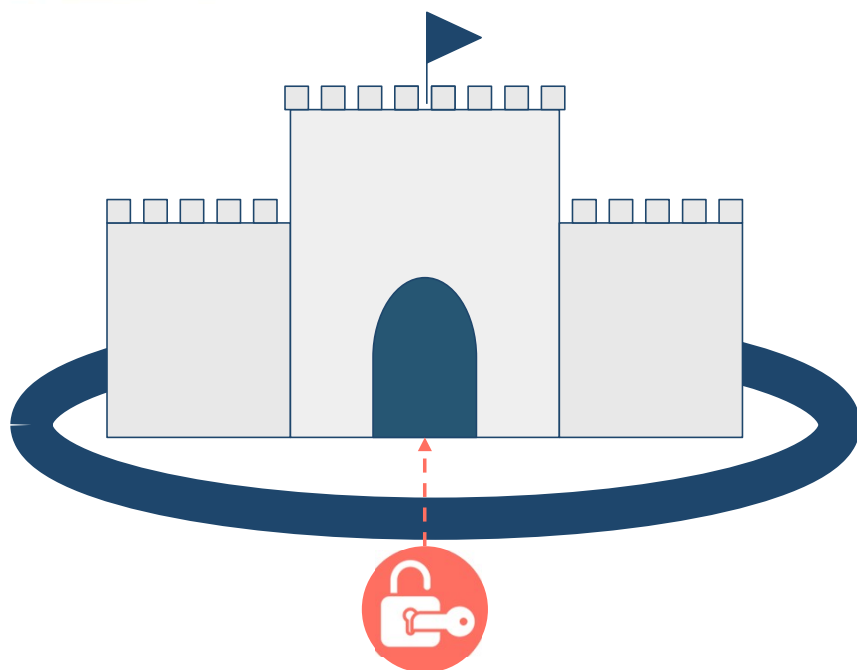
Threat type

1. GNSS spoofing/jamming
2. Data breaches
3. AI/ML exploitation
4. Supply chain attacks
5. System takeovers

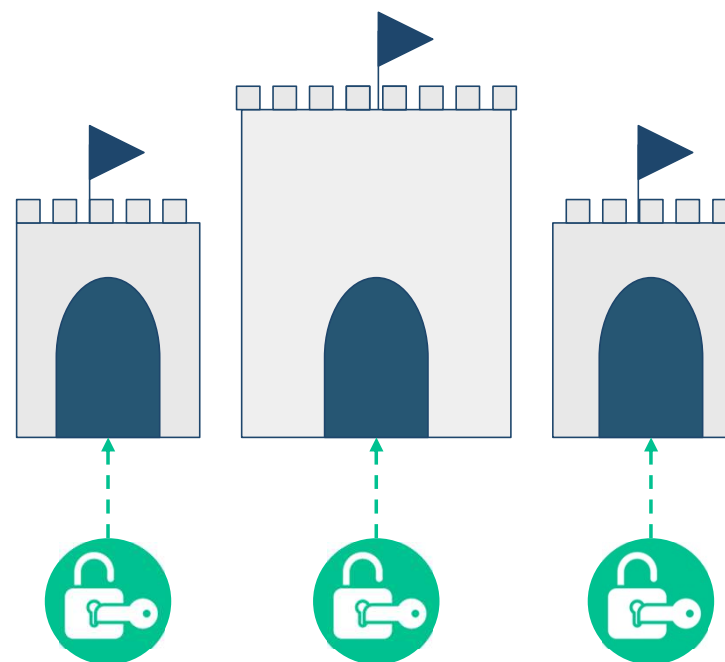
Impact

- Misrouting, grounding, collision
- Theft of sensitive routing/cargo data
- Manipulation of decision algorithms
- Compromised components introduced during manufacturing/maintenance
- Unauthorized control over navigation

From a 'Castle-and-moat' cybersecurity model to a 'zero-trust' model as a mitigation strategy



Castle-and-moat



Zero-trust



Regulatory and Industry Initiatives

- **IMO** Guidelines: Mandating cyber-risk integration into safety management systems
- **IACS** Guidelines: IACS UR E26 (for ship designers, shipyards & integrators?) & E27 (for equipment OEMs)
- **UK MCA** Workboat Code: Outlining baseline requirements like threat modeling and recovery protocols

Collaborative Threat Intelligence: Industry partnerships for sharing attack data and solutions such as the Common Vulnerabilities and Exposures (CVE) program by NIST.



Conclusion

Widely used 'Castle-and-moat' model is insufficient!

Proactive frameworks such as **security-by-design** and **adaptive architectures** offer the only viable **pathway to resilience** in the ever-evolving industry.



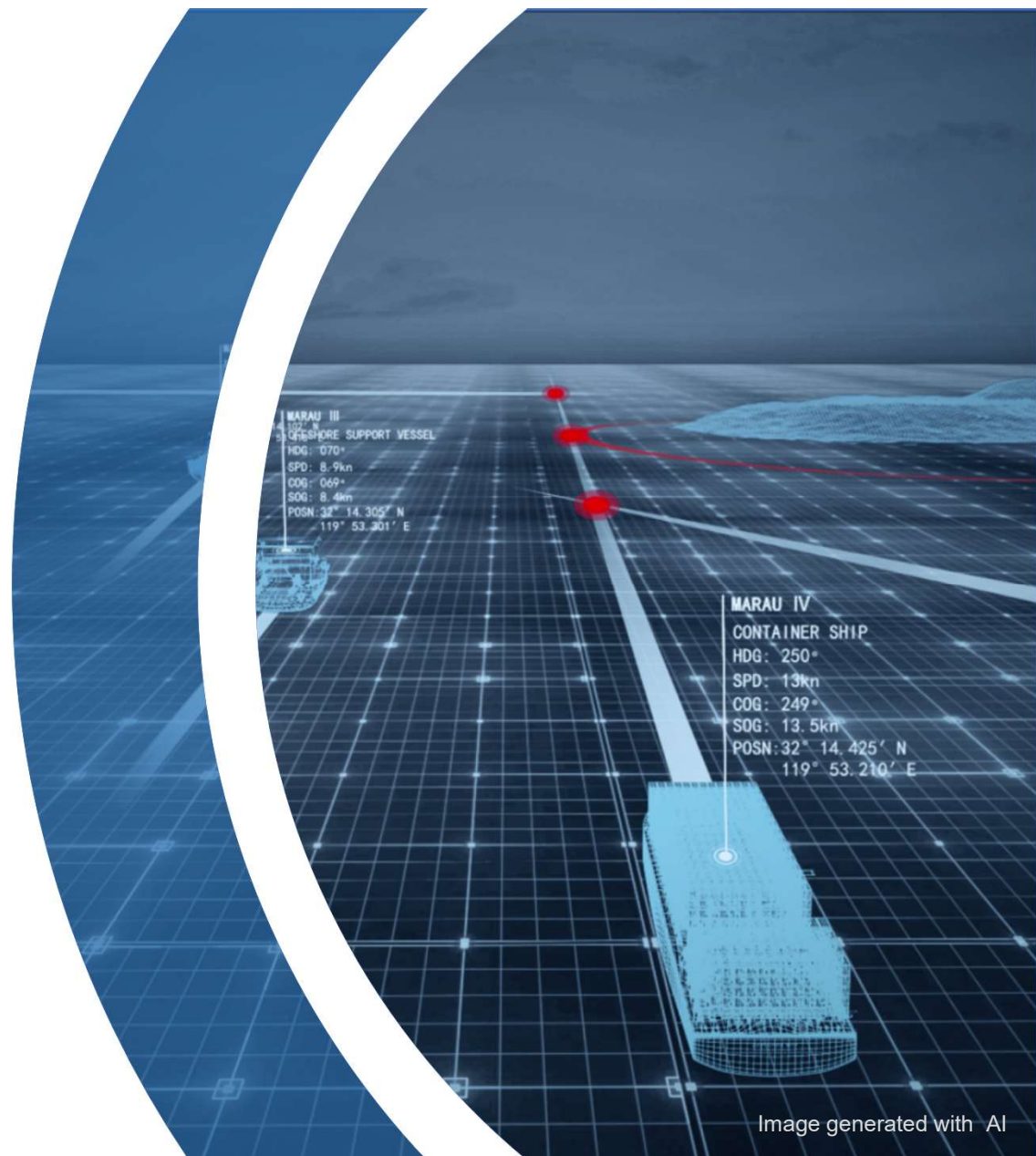
Minimum Safe Lookout Area & AI Technologies for MASS

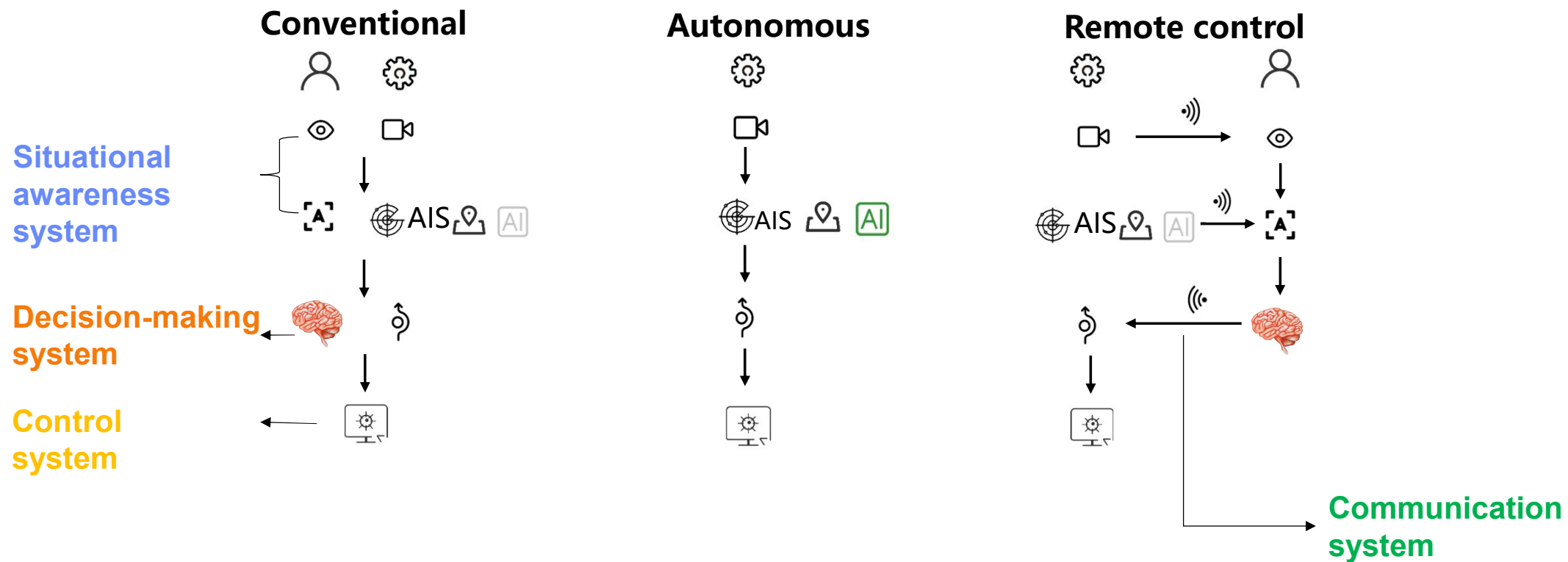


Ben Zhang

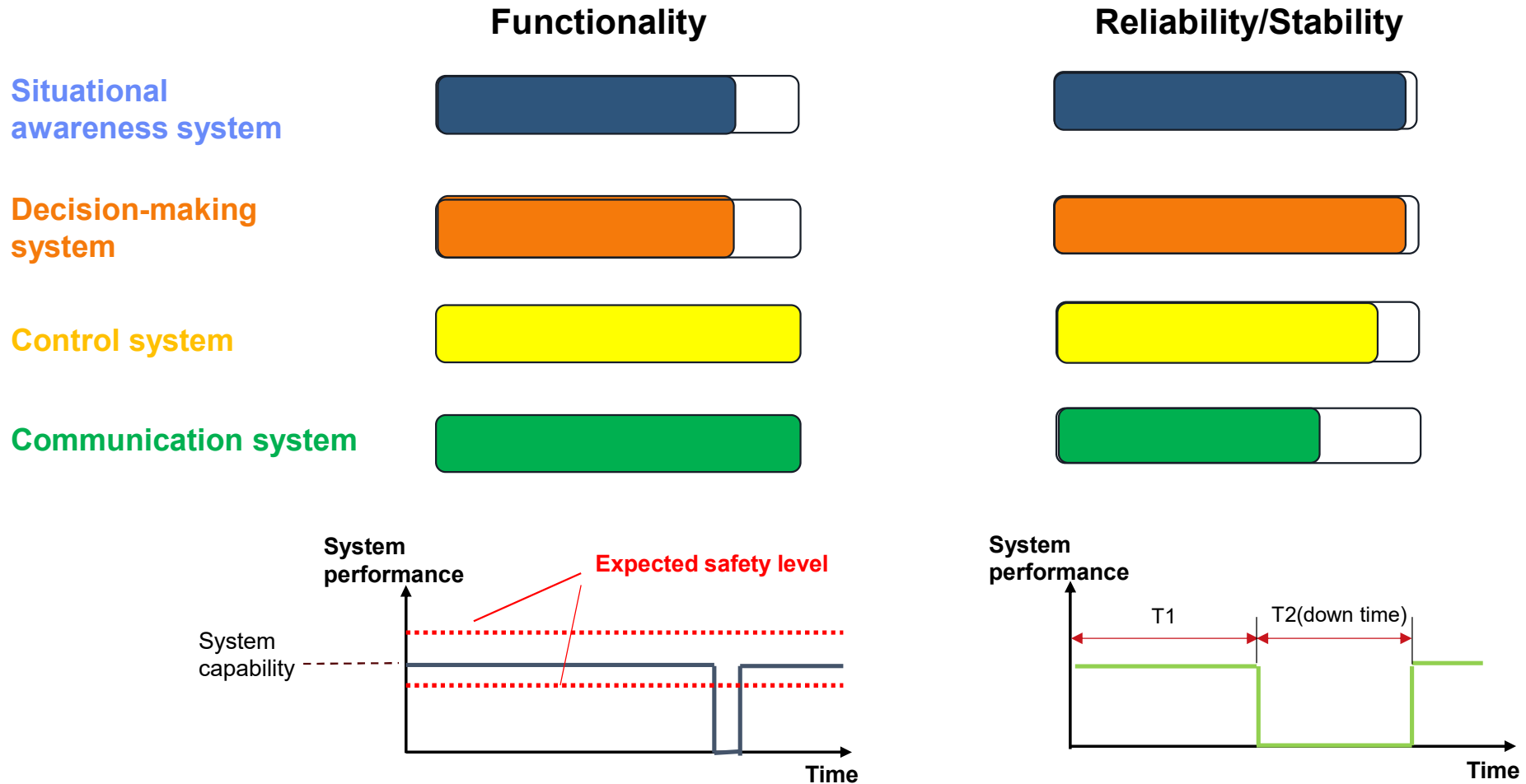
Founder, Chairman

Marautech Co., Ltd.

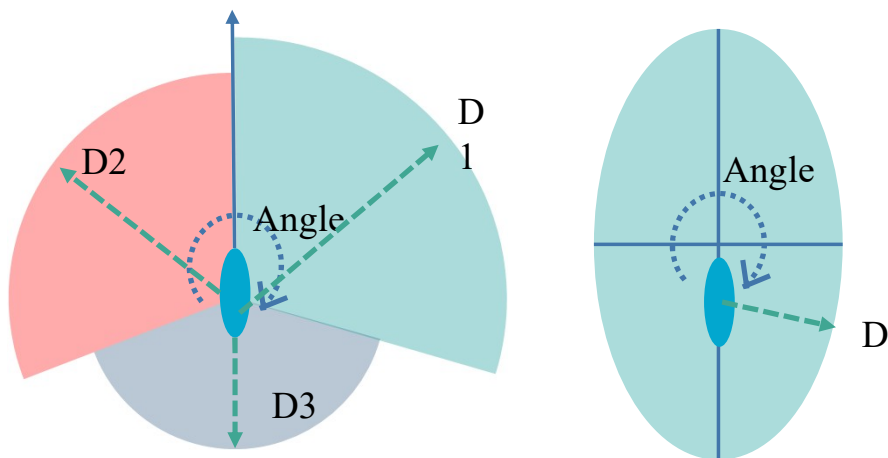




Functionality Requirement Vs. Reliability Requirement

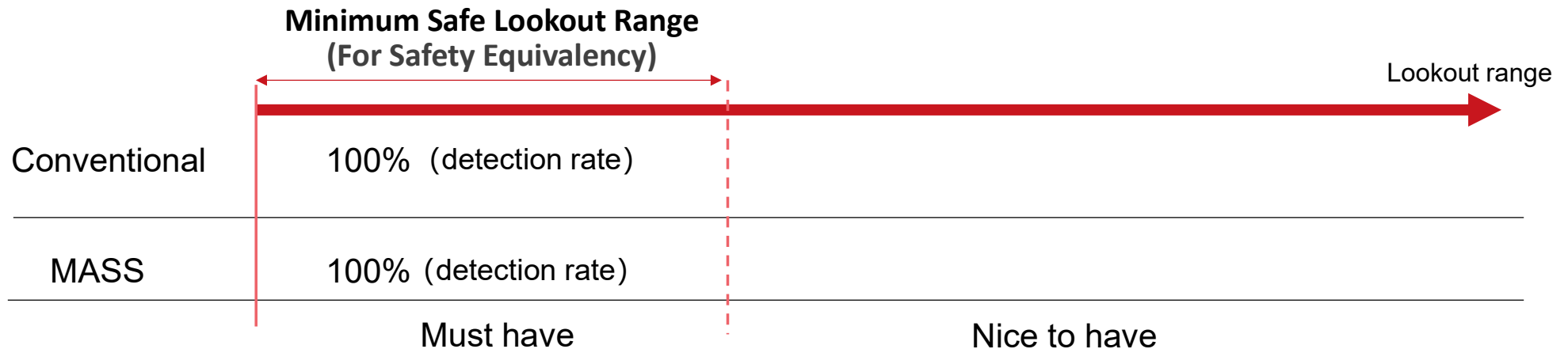


Safe Lookout Area



(GOODWIN E M.A statistical study of
ship domains[J].Journal of
Navigation,1975)

- **Minimum Safe Lookout Area** must be **quantitatively defined** so that the **expected safe level** can be determined based on safety equivalency principle, both for autonomous mode and for remote controlled mode.
- As such, other important parameters such as **requirements on communication bandwidths, situational awareness systems, and control systems, can be determined accordingly.**
- Relevant tests and verification can be done quantitatively to ensure a certain expected level of safety.



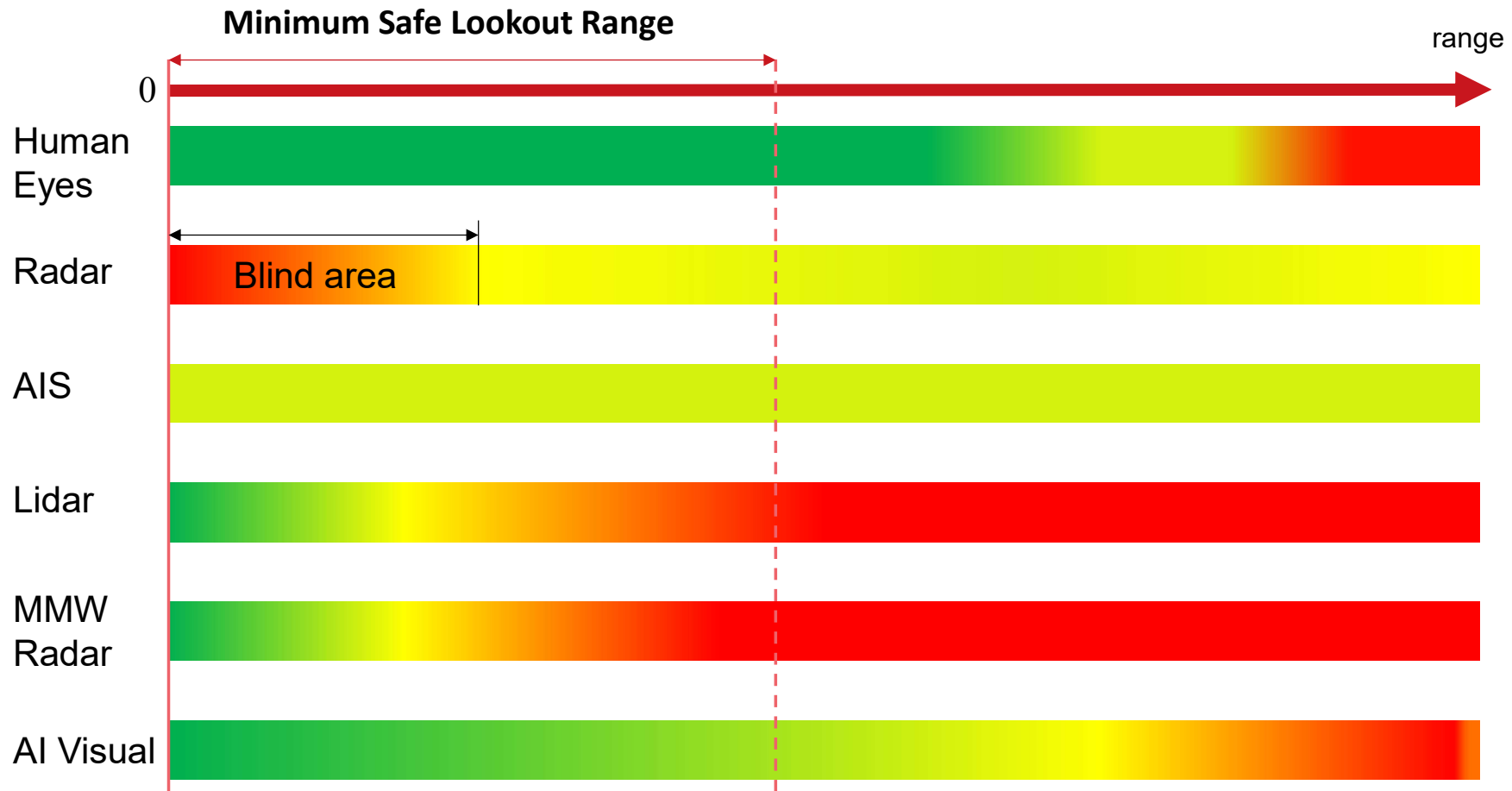
Within Minimum Safe Lookout Area, safety equivalency must be assured:

- All objects that may cause collision risk must be detected;
- All risks must be identified;
- Enough time and space must be available to allow for collision avoidance decision making and maneuvering.

Minimum safe lookout area may vary due to:

- Ship type and ship size
- Speed and operational scenarios
- Ship propeller systems (bow thrusters and Azimuth thrusters)
- Environment conditions (wind/wave/current)

Comparison of Various Detection Technologies





The project is set to:

- Thoroughly interview as many Masters as possible, to gain sufficient insight to determine reasonable safety lookout area at various operational environments and conditions.
- Test and verifying real-ship situational awareness systems, to reach a quantifiable and verifiable conclusion with a statistically convincing minimum requirements for Safe Lookout Area essential for a MASS.
- Produce standards and criteria on minimum requirements on Safe Lookout Area, hence enabling all sub-functions and sub-systems of ANS for MASS to be developed with clear guidance

Project: “Determine minimum requirements for safe lookout area” and “Determine minimum requirements for berthing”

- Over 100 ships confirmed to participate in this study and test;
- Call on more entities worldwide to participate in this project, to enrich the study, participate in discussions, and share the findings;
- And work out a set of requirements on Minimum Safe Lookout Area which is fundamental for MASS’ development.

Container ship



Bulk Carrier



LPG



LNG



Asphalt Carrier



Multipurpose Vessel



River vessel



Tugboat



Dredging Vessel



Ro-Pax Ferry



All Around Coverage

- ✓ 360° Situation awareness, no blind area
- ✓ Apply all detection technologies to identify all potential risks in lookout area

All Weather Conditions

- ✓ With enhanced visibility in night and foggy conditions for navigation day and night



Initiative on Situational Awareness Requirements for MASS

All Processes

- ✓ From berthing to navigation
- ✓ Extended capability on detection, risk identification, route planning, to automatic controlling

Sea-shore Sharing for All Stakeholders

- ✓ Enabling shipping companies to view vessel 'ssurrounding environment in real time from anywhere.

“Determine Minimum Requirements for Safe Lookout Area”

“Determine Minimum Requirements for Berthing

Contact Project Leader

ben.zhang@marautech.com



Thank you for attending.

**ONE
SEA**